## CRISIS MANAGEMENT

- 1. INITIALLY NEITHER SIDE BACKS DOWN.
- 2. KEEP FOCUS ON YOUR PRIMARY NATIONAL INTERESTS AND NOT SOLELY ON THOSE BEING THREATENED BY THE SITUATION.
- 3. KEEP TOP-LEVEL CONTROL OVER NATIONAL ACTIONS.
  - ◆ COORDINATE DIPLOMATIC AND MILITARY ACTIONS.
  - ◆ AVOID MILITARY MOVES THAT COULD BE PERCEIVED AS GOING BEYOND SHOWING RESOLVE — CONCERN FOR HIS PRE-EMPTING OR UNDUE ESCALATION.

- ◆ CONSIDER HIS LIKELY BEHAVIOR AND POSSIBLE OPTIONS – HIS ABILITY TO MAKE THING HAPPEN.
- ◆ CHOOSE DIPLOMATIC-MILITARY ACTIONS THAT SIGNAL A WILLINGNESS TO NEGOTIATE.
- ◆ CHOOSE ACTIONS THAT LEAVE HIM A WAY OUT COMPATIBLE WITH HIS INTERESTS.
- 4. GET TO NEGOTIATIONS
- 5. REMEMBER CRISIS MANAGEMENT IS BASED ON NEGOTIATIONS UNDER SEVERE STRESS.
  - ♦ WHAT ARE HIS OBJECTIVES AND INTERESTS. SEEK OVERLAPPING/SHARED

## INTERESTS.

- ♦ MAINTAIN COMMUNICATIONS AND SEEK SUCCESSFUL NEGOTIATIONS
- 5. THE GOAL IS ACHIEVEMENT AND PROTECTION OF OUR PRIMARY INTERESTS, NOT MILITARY VICTORY OR "WINNING."